Budget

2023



Reflection



- 2020 and 2021 were very strong years financially, in spite of COVID closures.
- PPP Loans and Employer Retention Credits were part of the financial success.
- Managed internal costs related to staffing and overhead efficiently.
- 2022 was normal for all programming and development events.
- Participation was not yet at pre-COVID levels

Reflection (continued)

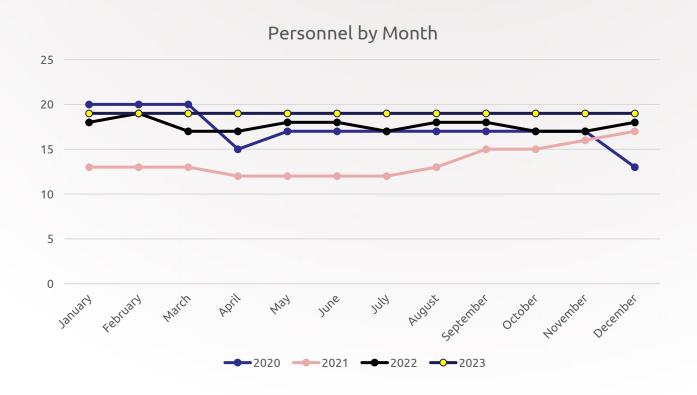


- Staffing
- Staffing is our largest budget line item.
- Staff has been increased to numbers in line with pre-COVID.
- Staff turnover has been managed effectively in 2022 and resulted in necessary cross training and better communication among employees.
- Staff roles have changed over time particularly on the program side due to changes in the volunteer base.

Staffing

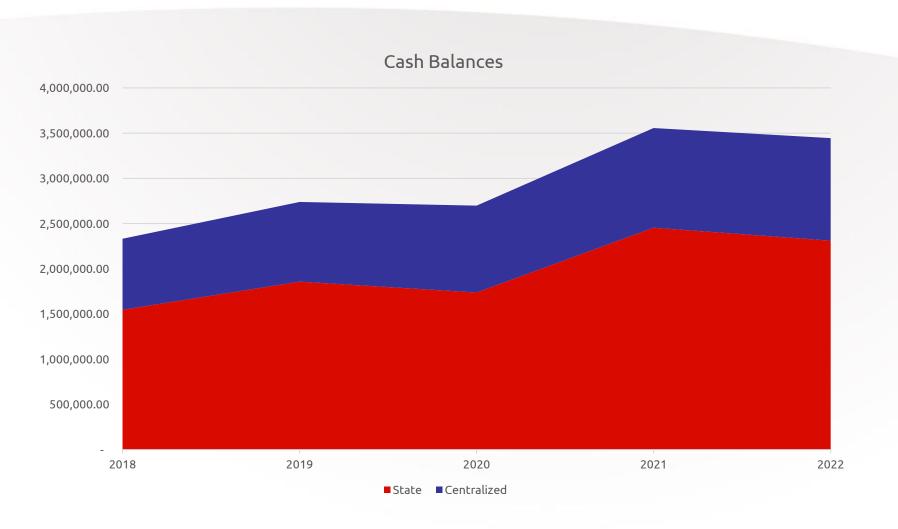


One vacancy in 2023 budget for Development



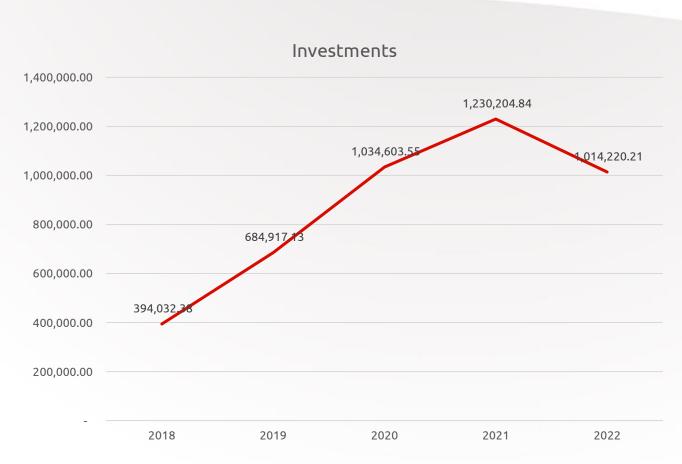
Cash Balances





Investments





\$200,000 transferred in 2019 \$200,000 transferred in 2020

Budget Highlights



- Revenue
- \$535,000 from individual and corporate contributed income sources
- Ames Plunge planned at \$250,000 revenue projection
- Continued support from State of Iowa Appropriation for \$100,000
- Grants include Unified Champion Schools and Healthy Athlete grants
- Investment income, gains or losses not budgeted
- Expenses
- Full programming schedule of events in line with pre-COVID participation
- New event added: Fall Classic that will take place in Des Moines
- General increase of overhead expenses

2023 Budget



REVENUE		2023 Budget	<u> 202</u>	2 9+3 Forecast	2023B to 2022F
Contributions		\$ 841,400	\$	725,963	\$ 115,437
Contributions-Direct Mail		-		-	-
Promotions Revenue		941,500		763,316	178,184
Program Revenue		85,500		205,854	(120,354)
Grants		668,500		650,902	17,598
Other Income		-		1,796	(1,796)
TOTAL CASH REVENUE		2,536,900		2,347,830	189,070
Investment Income		-		(250,090)	250,090
In-Kind Donations		-		23,639	(23,639)
TOTAL REVENUE		\$ 2,536,900	\$	2,121,380	\$ 415,520
EXPENSES Program		2,029,122		2,040,883	(11,761)
Development		502,925		505,840	(2,915)
Administrative		114,977		115,644	(666)
TOTAL EXPENSES		\$ 2,647,025	\$	2,662,367	\$ (15,342)
OPERATING S	SURPLUS (LOSS) CASH-BASED	\$ (110,125)	\$	(314,537)	\$ 204,412
In-Kind Donations		-		23,639	(23,639)
Volunteer Hours Donated		-		-	-
Depreciation expense		156,000		139,680	16,320
Spt	OPERATING SURPLUS (LOSS)	\$ (266,125)	\$	(704,306)	\$ 438,181

2023 Goals



- Staff initiatives to reimagine events and be more cost oriented
- Review of Centralized Accounting
- Strategic Planning across the organization
- Maximizing grant opportunities with Unified Champion Schools (Department of Education) and Healthy Athletes (CDC)